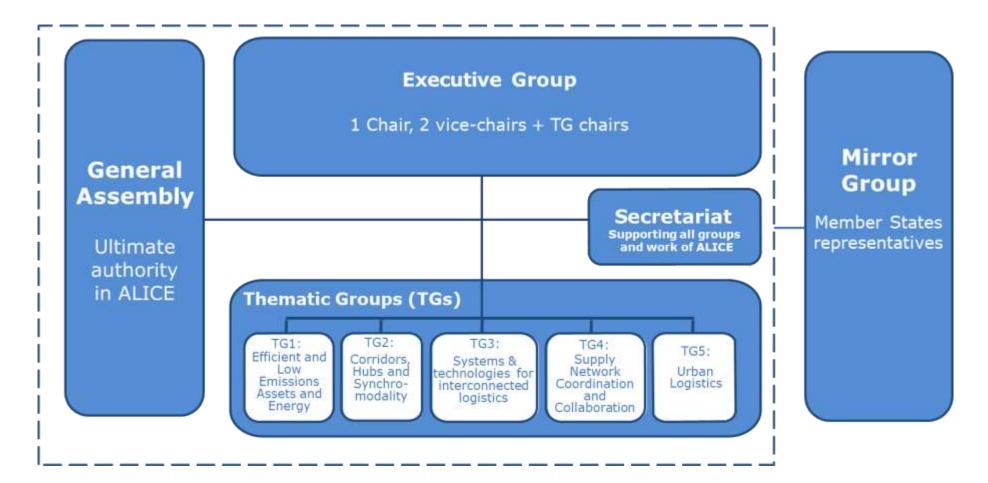


Who's Who in the European Technology Platform on Logistics ALICE ALICE Structure



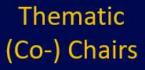


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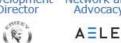
CHAIR AND VICE-CHAIRS MEMBER OF THE BOARD MEMBER OF THE BOARD Board of Directors Paola Cossu Sergio Barbarino Francois Regis Le Tourneau Andrea Condotta **Cristina Martin Lorenzo** CEO Senior Director Public affairs, Sustainability Vice President Corporate CEO Research Fellow & Innovation Director Responsibility USYNCRØ P&G L'ORÉAL Procter & Gamble we move mountains Efficient and Systems and **Global Supply** Corridors, hubs Urban Low Emissions **Technologies** for Network and synchro-Assets and Interconnected Coordination & Logistics modality Collaboration Logistics Energy Pascal Van Salvador Angelos Marianna Michael Johan Lars Wallendael Furió Amditis Levtov Archer Leveque Deiterding Lead transport Head of Director of Deputy Director Research and Strategy Executive expertise Development Network and Development Innovation Director R&D Director Advocacy Director, Europe





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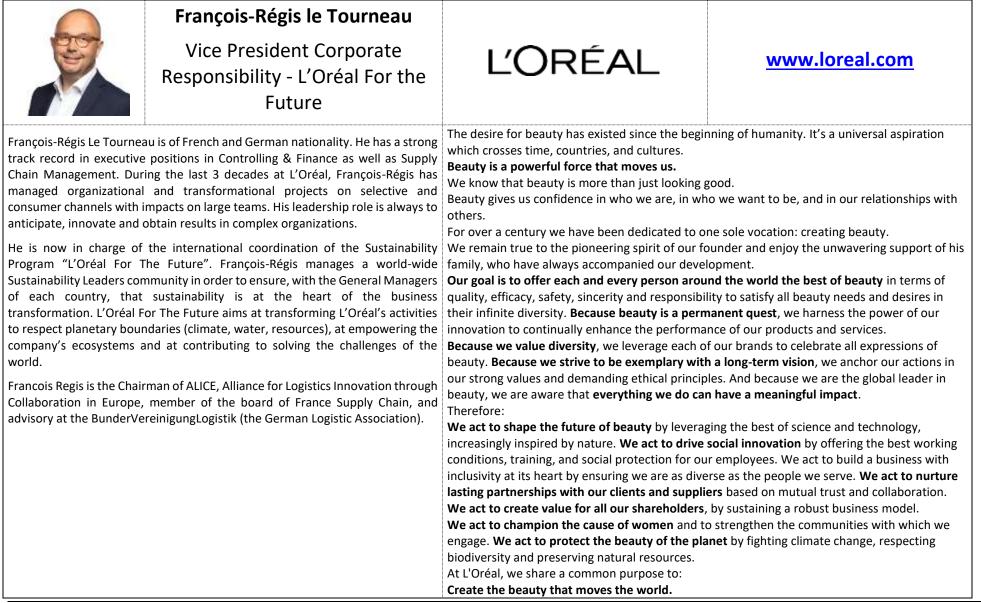
CHEP

A Brambles Company



Hans Schurmans Director of Logistic Operations

pro%imus



	Sergio Barbarino Research Fellow Supply Network Innovation Center	P&G	www.pg.com
		portfolios of trusted, qu Ambi Pur®, Ariel®, Bour Fairy®, Febreze®, Gain® Olay®, Oral-B®, Pamper Whisper®. The P&G cor approximately 70 coun http://www.pg.com for P&G and its brands.	around the world with one of the strongest uality, leadership brands, including Always®, nty®, Charmin®, Crest®, Dawn®, Downy®, [®] , Gillette®, Head & Shoulders®, Lenor®, rs®, Pantene®, SK-II®, Tide®, Vicks®, and mmunity includes operations in tries worldwide. Please visit r the latest news and information about

JGRUP	Andrea Condotta Public Affairs & Innovation Manager	SGRUE www.gruber-logistics.com
In 2010 he started workin	ence, he began his career as consultant for public bodies and private companies. ag in the logistics and freight transport sectors through a cooperation with Venice ast for five years among other collaborations.	Gruber Logistics is a transportation and logistics company operating since 1936. It combines experience and innovation to design new solutions to simplify the logistic chain.
innovation projects and t He is today Director of P Vice President of 2ZERC Commission to define re vehicles. In this role, he services. He is also a men	notto Group as Marketing & Innovation Manager where he took care of several the definition of company's marketing strategy. In 2017 he was a TEDX speaker. Public Affairs, Sustainability, and Innovation at GRUBER Logistics. He is also the 0, a co-partnership established by the automotive sector and the European search and innovation priorities for the development of hydrogen and electric represents all logistics companies operating in Europe and users of logistics nber of the Board of ALICE. In 2022, he was awarded "Logistician of the Year" for cess in managing international networks.	Despite its growth along the years and 60 branches operating all over Europe, China and north Africa, it is still a family-owned company, and it places immense value on ethical choices and the development of its human capital.

	PAOLA COSSU CEO	Moving innovation	www.fitconsulting.it
Statistics. I am curious experience on Internat transport, logistics and proudly appointed as Ir am co-chairing the ther Logistics Innovation thr awarded at the TRA 202 for Cross-Modality "for r and planning". My be Internet, contributing to models for open collab solutions and processes and director of many re people and goods (like and studies funded by Mission Cities, EIT Urbat EU Framework Prograt Physical Internet, Data opportunity for reducin Manager of the EU 27 cities' for the EU Con Commission as expert Master in Eco-mobility I in the Scientific Commi AIPARK), as specialist	er and shareholder of Fit Consulting. Degree in and enthusiast of my job, built on almost 30 years' ational and national Research and Innovation in mobility of people and goods. In 2023, I have been neternational Data Spaces Association Ambassador. I matic group on Urban Logistics in ALICE "Alliance for rough collaboration in Europe". I have been proudly 24 Competition in Dublin, as Best Senior Researcher my contribution to the digitalisation of urban logistics loved domains are almost all linked to Physical o new value proposition for business and governance borative logistics, scaling up logistics supply chain and decarbonized planet. I am author, coordinator esearch and implementation projects on mobility of the EU project DISCO https://discoprojecteu.com), the European Commission (e.g., Horizon Europe, n Mobility, IEE-Steer, Life +, CIVITAS, Horizon 2020, mmes from 4th to 7th). Passionate specialist in Spaces, 'Logistics as a Right', and e-commerce as g unnecessary vehicles journeys. I was the Project large survey "New mobility patterns for European mmission. I have been contracted by the EU evaluator of EU proposals. Invited Professor on Management (Luiss Business School). I am Member ttee of the EPA Congress, and PDAYs (organized by c on urban freight. I am author of papers and s in logistics and urban mobility innovations and	Founded in 1997 thanks to the synerg experts engaged in the field of Sustain People Mobility, today FIT is recognized and the USA thanks to an extensive netwood the use that the main thematic netwood the sector. Through the constant search solutions, the company has acquired a delivers as service of social and econom portfolio of innovative solutions and research and development projects and (e.g. for big logistics companies) and d of pilot projects to the exploitation of rese for logistics and transport companies to collaboration in the definition of integra Sustainable Mobility and Logistics Urba Internet, adopting principles mainstrea FIT, since its establishment, is very ac Innovation as coordinator and partner o EU programmes (e.g. Horizon Europe, Mi IEE-STEER, LIFE +, CIVITAS Program Interreg, and EU Framework programmed In 2023, FIT launched its Manifesto with actions to stakeholders to collaborate mobility by 2050.	hable Freight and Logistics and and appreciated in Europe, Asia work of around 300 partners and rks and competence centres of for innovative and cutting-edge a wealth of knowledge that it mic development. FIT, offers a services ranging to complex procedures for digital transition ecarbonisation, from the study sults, from new business models o support to public and private ated and de facto measures in n Plans, by promoting Physical aming it the mobility systems. tive in European research and f European Projects in different ission Cities, EIT Urban Mobility, nme, JTI-FCH, Horizon 2020, es from 4th to 7th). h 7 main milestone and call for

How does your position and role in the organization you work for fits to the role you are applying for (also in terms of level of commitment and workload)? I will capitalize on my involvement in ALICE since the last 10 years. I will enter very quickly in the new role adding value to my contribution. My new position will respect the ALICE neutrality without any conflict of interest with my role as FIT CEO. Any decision or action I will take will be only addressed to ALICE growth and satisfaction of its members. I will put at disposal my almost 30 years of experience both in EU projects and as researcher, accompanying ALICE in achieving all the challenges in quality and in harmony with the other members of the Board of Directors, being professionals that I fully respect and recognise as excellence in the field. The workload I will dedicate to ALICE will be congruent with the efforts that are needed to carry out my activities and respect my mandate. I will bring my managerial experience as CEO of the	 FIT is the winner of the ALICE-BOOSTLOG Award on Physical Internet for having included the Physical Internet into SULPs. The Company is also Member of International data Space Association since 2023, being committed to be proactive in the European Data Space Community, and recently signed a MoU with Open Logistics Foundation for promoting open logistics solutions and opportunities into the Italian Market. During 2024, FIT is also member of the EDIC (European Digital Infrastructure Consortium), having in as prospects a significant contribution in establishing the right governance for the European Mobility data Spaces, with the aim of promoting the relevance of logistics in the Community. Having the privilege to be ALICE member since 2014, and establishing through Paola, a direct connection with the logistics global industry and
	mission as Ambassador Company supporting PI implementation, promoting ALICE across its network, generating new value and wider interest and awareness. FIT is a proud ALICE testimonial and looks forward to tackle future joint and more ambitious challenges.

	Cristina Martin Lorenzo CEO	USYNCRØ Global Trade Synchronized	https://www.usyncro.com/
managing director, and is run based on disruptive technolog synchronizes all the actors	L, an organization of agents and freight forwarders of which I am still a nning well. In 2019, embarked on the adventure of starting a company gy applied to supply chain management. Usyncro is a SaaS solution that involved in a national or international shipment in a simple and hain and Artificial Intelligence.	supply chain. A SaaS in th methods to carry out inte	, sea, air and space) to coordinate all actors in the e cloud that provides more efficient and secure rnational trade providing transparency and trust losing data governance using technology such as telligence.
In 2023, Usyncro received the internationally prestigious recognition for the best "Tradetech Platform" awarded by Trade Finance Global (TFG) y BAFT (Bankers Association for Finance and Trade); also, she was higlihted by the Community of Madrid for its international contribution of the region overseas and finalist for the European Logistics Associations Awards. In 2024, Usyncro won the first Supply Chain Innovation Challenge organised by the United Nations Conference on Trade and Development (UNCTAD). I am a Chemical Engineer by training, MBA Executive and I am certified as an Air Freight and Transport Operator.		services converge in an in creation of Digital Corric worldwide to achieve management. This 24/7 cloud solution i as financing, insurance and types and sizes of compar	opers, freight forwarders and other agents and neteroperable environment, which has driven the dors involving authorities and customs actors a more efficient and sustainable logistics ncludes a Marketplace of strategic services such d eDocs (digital FBL, eCMR, etc); accessible to all nies, automating processes and achieving agility, of transactions in a global, independent, open, rative environment.

On the other hand, I like to contribute to the growth of the sector. That is why I am actively involved	It offers a document management model that reduces the time spent on
in initiatives that are committed to its competitiveness as being co-leader of the Industry and Logistics	each file by 60% and the environmental impact of logistics management by
Forum of the Spanish Association of Executives and Board Members EJE&CON as well as board	80%.
Member of Foro Madcargo, the Association of Air Cargo professionals and ATEIA Madrid, Association	Since 2010, Usurers has been recomined by low players in the second
of Freight Forwarders. Member of the board of Alastria and the Blockchain Cluster of the Comunidad	Since 2019, Usyncro has been recognized by key players in the economic
de Madrid. Also, I am part of the ALACAT Technology Commission dedicated to promoting	and financial world. In 2023, Usyncro received the internationally
digitalization for international trade between Latin America and Europe and I am involved in	prestigious recognition for the best "Tradetech Platform" awarded by Trade
European working groups on innovation in logistics as member of ALICE.	Finance Global (TFG) y BAFT (Bankers Association for Finance and Trade);
	also, she was higlihted by the Community of Madrid for its international
• How does your position and role in the organization you work for fits to the role you are applying	contribution of the region overseas and finalist for the European Logistics
for (also in terms of level of commitment and workload)?	Associations Awards. In 2024, Usyncro won the first Supply Chain Innovation
Usyncro – my team and myself - have received significant recognition in Spain and internationally,	Challenge organised by the United Nations Conference on Trade and
winning this very prestigious awards underscores the transformative impact and innovative	Development (UNCTAD).
leadership of our startup within the logistics sector. Each award signifies recognition of our	
commitment to excellence, technological advancement, and sustainable practices. I would like to	
work for ALICE with the same goals.	

alice Allia

	Pascal Van Wall Colruyt Grou Lead transport exp	р	COLRUYT GROUP	www.colruytgroup.com/en
management in FMU Ferrero, ArcelorMittal Colruyt Worked on sustainab solutions, also deliver customer warehouse. Role fit: as Lead on group I should fit th	of experience in Supply chain CG companies like DIAGEO, Construction, Bacardi and now ility by looking into transport ing directly from production to transport expertise in Colruyt e role. More so, as my main he next few years are zero d urban logistics.	As a group and the reputation for substainability lend to the colrupt Group with more than a France and Luxe We are most fam wholesale, pharm	ustainability long before it was consi ns. up is a family business which, over t 33.000 co-workers, and a diverse por mbourg	ictions of the Colruyt family, we have built up a idered fashionable. Everything we do is from a three generations, has grown into a retail group rtfolio of food and non-food formulas in Belgium, non-food , sustainable fuel, wind energy parks,





SALVADOR FURIÓ

Deputy Director

Innovation & Port Cluster Development Director



https://www.fundacion.valenciaport.com/

Salvador Furió holds a PhD in Industrial Engineering from the Polytechnic University of Valenciaport Foundation (VF) is the knowledge and innovation centre for the leading port Valencia and a Master of Science in Ports Management and Intermodal Transport from cluster in the Mediterranean: Valenciaport. It is an initiative of the Port Authority of Valencia the Comillas University (ICADE). After six years of experience as Project Director at LOGISTA, the leading logistics operator in Spain, he joined the Valenciaport Foundation in 2004 as Director of Logistics and Intermodality. Since then, he has participated and directed numerous consulting, research and cooperation projects at national, European and international levels, always related to container logistics, maritime, railway and VF objectives are: intermodal transport, trade facilitation, planning and design of logistics platforms, or energy efficiency and environmental management. In 2019 he took on a new responsibility in the Valenciaport Foundation as Director of Innovation and Port Cluster the sector. Development, coordinating the technical areas of digital transformation, sustainability, port logistics, safety and security, port-city integration and market intelligence. Since july 2023 he is also Deputy Director. In addition, he collaborates regularly teaching in different master programs of the Universities of Valencia and Castellón, and participates in national and international congresses of transport and logistics. He has been chair of the Waterborne TP's Port & Logistics IRAG and currently he is a Liaison Officer of the TP. He is also member of the Executive Group of ALICE ETP, chairing the working group interest to the sector. about Hubs, Corridors and Synchromodality. ++My tenure as Innovation Director at Fundacion Valenciaport has been marked by the

successful coordination of national and international projects, fostering advancements in port logistics and intermodal transport. The active participation in various associations and initiatives (DTLF, TIC4.0, DCSA, ESPO, IAPH, UN, etc.) coupled with my experience in of the role I am applying for. In my current role, I am deeply involved in the day-to-day operations and strategic initiatives that mirror the commitment and workload expected of the ALICE Thematic Group chair and Executive Board's position.

that brings together key companies in the port – maritime transport – logistics sector, as well as universities and institutions linked to the port community of Valenciaport. Since its creation, VF has developed 370 projects in more than 65 countries, mainly in the Mediterranean, the rest of Europe, Asia and Latin America.

Promoting innovation, by fostering the design, implementation and execution of R&D&I projects aimed at enhancing the competitiveness of companies and institutions in

Knowledge management, offering specialized and high value-added training for the continuous professional development of the port-logistics community's human capital.

Active cooperation policy with port communities around the world by providing technical assistance and support to Spanish logistics operators undergoing a process of internationalization. Internationally showcasing the Port of Valencia's know-how.

Market intelligence service to develop indexes, databases and reports of strategic

Support for the port-logistics community, encouraging cooperation within the sector as well as outreach initiatives and dialogue with the general public, within the framework of a collective social responsibility strategy.

VF leads the Valenciaport Cluster Innovation Committee, bringing the opportunity to mobilise companies to deploy innovation-led transformation, whilst acting as an example for the European ports network and internationally.

VF collaborates with companies that cover the entire transport chain, including exporters, managing and coordinating complex projects, aligns seamlessly with the responsibilities importers, road hauliers, railway service operators, freight forwarders, logistics operators, maritime agencies, various types of terminals, technical-nautical services, Customs, other government agencies, and international institutions.





Dipl.-Ing. Lars Deiterding Executive Director HaCon Head of Transport and Logistics Department

Governing Board Member EU-Rail Chairmen UNIFE Freight Committee Co-Chair of ALICE TG 3



https://www.hacon.de

Lars Deiterding is working for HaCon for 20 years and since 2007 he is head of the Freight Transport and Logistics department and working on projects related to railway and intermodal transport and innovations in multimodal freight transport. Since 2012 he is also Executive Director at HaCon and is additionally leading the international research activities of the various departments.

In the role of project coordinator, manager and senior consultant he is responsible for several consultancy projects for clients such as combined transport operators, railway operators, infrastructure managers, the national Ministry of Transport and DG MOVE of the European Commission.

He has more than 25 years of experience in research and expert analysis activities in all areas of the international transport industry focusing on the following fields: Planning and design of railway systems, infrastructure assessment and timetable analysis, expert analyses for rail operations with several different analysing tools, determination of the efficiency of railway systems, consulting in the field of integrated transport chains and research and development of combined transport. Within the projects mentioned above he has gained a comprehensive overview of the international European rail freight market. He led and is leading the multiannual, multi-disciplinary projects TREND, CREAM, TIGER, TIGER-Demo, ViWaS, SPIDER PLUS and MOTIONAL in the last years and is/was the project manager of several studies for the Rail Freight Corridors and the European Commission.

In the last years the design and implementation of appropriate IT-systems for transport optimisation got higher into his focus and as already for IP5 in Shift2Rail he was involved in the leadership of the preparation of the Flagship Area on Freight in the new Europeans Rail Joint Undertaking. In EU-Rail he is leading the Flagship Area 1 on "Network planning, management and control & Mobility management in an multimodal environment" and is coordinator of the respective Flagship Project MOTIONAL. Additionally he is leading the "Seamless freight" work stream of the EU-Rail Freight Flagship Project TRANS4M-R, which deals with seamless planning and mangement of rail&intermodal freight services and the improved intermodal integration. Since the aquisition of HaCon as innovation driver in the mobility sector by Siemens Mobility, he is steering several Siemens activities for combining freight related solutions.

His motivation is connected to the fact that he believes that there is a key need to use the existing ressouces (of any kind) to an optimum to handle the expected transport volumes and to ensure that transport and logistics get as green and stustainable as possible. As HaCon/Siemens are also solution provider in this market field he has also a direct inside view on customer requirements and challenges.

HaCon provides cutting-edge software solutions for public transportation, mobility and logistics.

Our three business units, HAFAS, TPS and Consulting, provide more than 420 highly qualified specialists and more than 35 years of experience for your success.

From trip planning to mobile ticketing and fleet management; our HAFAS product suite covers all aspects of Intelligent Transportation Systems and creates the ultimate end user experience.

HaCon's TPS solutions for train planning and capacity management enable network providers and operators to make the most of their infrastructure.

For more specialized projects, our consulting team empowers our clients to manage complexity with ease and offers customer-specific solutions for rail freight and combined transport.

Having invented the electronic timetable information and routing 35 years ago, HaCon kind like initiated the digitilisation of the transport sector and is since then innovation driver for multimodal transport solutions.

As market leader for multimodal journey planers, HaCon started several years ago to integrate any kind of other mode and sharing services in their applications, providing the basis for MaaS and demand responsive transport. With management solutions for yards and intermodal operators, as well as intermodal connection search applications, HaCon is also active since long time in the (rail-) freight market.

Since 2017, HaCon has been a member of the Siemens family and is the center of the new founded Siemens Business Unit Software, integrating further specialised solution providers. Headquartered in Hannover, Germany, HaCon itself also holds offices in Berlin, Brüssel and Paris, and is represented through dedicated Hacon/Siemens colleagues all over the world.



Dr. Angelos Amditis ICCS, Research and Development Director & BoD Member



https://i-sense.iccs.gr

Dr. Angelos Amditis (PhD, MBA) is Research and Development Director in the Institute of Communication The Institute of Communication and Computer Systems (ICCS) is a nonand Computer Systems (ICCS), and member of its Board of Directors. Since 2002, he is the founder and profit academic research body established in 1989 by the Greek the Director of the I-SENSE Research Group of ICCS that currently employs more than 180 researchers, Ministry of Education to carry out research and development activities technicians and administrative/support personnel. in the areas of telecommunications, sensors and sensor networks, He represents the Institute of Communication and Computer Systems (ICCS) in ERTICO -ITS Europe, electromagnetic sensors, satellite and wireless communications, where he is the Chairman of the Board of Directors. He is member of the Executive and Steering Group telematics and multimedia applications, transport applications, control of ALICE (co-Chair of the TG3: Systems & Technologies for Interconnected Logistics). He is one of the systems, biomedical engineering and electric power (www.iccs.gr). It is initiators of the EuroXR Association where he served as President from September 2010 till March 2016. closely associated with the School of Electrical and Computer Currently he is the Honorary President and member of the Executive Board. He was one of the founding Engineering of the National Technical University of Athens (NTUA) (est. members of ITS Hellas, serving as a President till 2016 and now serving as Vice President. He is the 1837), which is the oldest and most prestigious academic institute in National Representative of Greece at EU on Co-operative Connected and Automated Transport and Greece. The personnel of ICCS consists of academic staff (~80 Mobility (C-ITS and CCAM). He is a member of the newly appointed European ITS Advisory Group and University Professors), 40 senior researchers and more than 800 Member of the Horizon Europe Programme Committee (2021-2027), as appointed National researchers (including PhD students) in twenty research laboratories. Representative for Climate, Energy and Mobility for Member State of Greece. He is the former Deputy Within ICCS, the I-SENSE Research Group (http://i-sense.iccs.gr) is very Chairman of the Athens Urban Transport Organisation (OASA) and former member of the Board of active in areas dealing with CCAM, automation, logistics & freight Directors of the Athens Water Supply and Sewerage Company (EYDAP S.A.). He is the Chairman of the transport, C-ITS, IoT applications for people and freight transport, Steering Committee of the Hellenic Port Community System (HPCS) of the Piraeus Container Terminal environmental applications for logistic infrastructure, robotics, smart S.A. (PCT) and Member of the Innovation Platform of the Hellenic Corporation of Assets and mobility, supply chain management, innovative middleware/Platform Participations S.A. (HCAP). He was a Member of the Greek Delegation team of the as a Service (PaaS) solutions for many application domains (environment, logistics operations, structural health monitoring and security), AR/VR for training, embedded systems and sensor networks, next generation communication technologies and many more.

"shadow" thematic sub-group for Climate, Energy and Mobility as part of the "Shadow" Strategic The I-SENSE Research Group comprises of more than 180 members Committee (SPC) for the configuration of the new work programmes of Horizon Europe (2021-2024) and (academics, post-doctoral and post-graduate researchers and Member of the Working Group on Transport and Supply Chain of General Secretariat for Research and administrative staff). It has coordinated and participated in numerous research and development activities in the framework of European and Technology (GSRT) Platform. Angelos is currently coordinating 24 EC-funded projects, i.e. the newly accepted projects THESEUS and national projects. Indicatively, the following projects are worth OPTIMINER and the ongoing projects DELPHI, ELABORATOR, THEROS, THETIDA, ENEVELOPE, W2W, mentioning: in Horizon Europe DELPHI, ELABORATOR, THEROS, CHOICE, RURBANIVE, CIROCCO, DIgInTraCE, PODIUM, XGAIN, AUTOMOTIF, TERRAVISION, TEAM UP, THETIDA, ENEVELOPE, W2W, CHOICE, RURBANIVE, CIROCCO, EVENTS, Battery2Life, CASSATA, EIFFEL, 5G-IANA, NIGHTINGALE, Innovation cluster for protection and DigInTraCE, PODIUM, XGAIN, AUTOMOTIF, TERRAVISION, TEAM UP, security against environmental hazards, and echarge4drivers. EVENTS, Battery2Life, CASSATA, EIFFEL, 5G-IANA, NIGHTINGALE and He has also participated in more than 180 research projects during the last 30 years, including in the ECecharge4drivers; funded projects INGENIOUS, HYPERION, CitySCAPE, IN-PREP, DIONE, Cyber-MAR, RESIST, ICT4CART, in H2020, it was the coordinator of HYPERION, COREALIS, ELVITEN, IN-COREALIS, ELVITEN, PLUGGY, SCENT, NeMo, SAFERtec, AutoNet2030 and INTE-TRANSIT as a coordinator PREP, SAFERtec, PLUGGY, SCENT, NeMo, RESIST, ICT4CART; in FP7 and and the SecureFood, CLARION, MOSES, BOOSTLOG, 5GLOGINNOV, FENIX, CAPITAL, CLUSTERS2.0, INTERREG, FABRIC (coordinator), INTE-TRANSIT (coordinator), ASSURED, interACT, INFRAMIX, L3Pilot, CARTRE, ITS-Observatory, SMARTPORT, AdaptIVe, interactIVe, SMARTPORT, VR-Hyperspace, GAME-ABLING, ManuVAR, AutoNet2030 euroFOT, TELEFOT, PReVENT as a scientific responsible. (coordinator), AdaptIVe, CityMobil2, TEAM, MOBINET, INACHUS His current research interests include automation in road transport, highly and fully automated driving. (coordinator), RECONASS (coordinator), ROBO-SPECT (coordinator). cooperative systems in transport, electromobility, vehicle to grid connectivity and charging optimization More details can be found here: http://i-sense.iccs.gr strategies, smart mobility for people and freight, Simultaneous Localisation and Mapping in indoor and ICCS is a member of ALICE since 2014 and in 2019 the Director of Ioutdoor environments, PaaS/SaaS for logistics applications, computer vision and machine learning, data SENSE Group, Dr. Angelos Amditis became the co-Chair of the TG3: analytics, sensor and information fusion, IoT and Cyber Physical Systems, next generation Systems & Technologies for Interconnected Logistics. ICCS and the communication technologies, ergonomics and human-machine interaction, Circular Economy, 5G ALICE organisation have a strong history of successful collaborations technology. under the following projects: AUTOMOTIF, DELPHI, PIONEERS, He is participating or has participated to the EIT Digital, CCAM, C-ITS Platform, 6G IA, PSCE, ILME, MaaS COREALIS, MOSES, BOOSTLOG, 5GLOGINNOV, FENIX, CAPITAL, EGVIA, INATBA, EFFRA, OCG, A.SPIRE, DTLF, GEAR2030, TM2.0 Platform (Steering Body member), CLUSTERS2.0. Trilateral WG on ICCS has also co-organised the IPIC2023 in Athens, Greece while also having co-organised the virtual IPIC2021 (14-16/6/2021, with main Automation, euRobotics, Water Europe, UITP, AIOTI and many other EC Groups and Platforms. He is the writer of 150 peer reviewed journal articles and book chapters and more than 250 conference papers discussion topics include Logistics Nodes, Logistics Networks, System

of Logistic Networks, Access and Adoption.

alice Alliance for Logistics I through C in Europe

	Marianna Levtov Head of Network and Advocacy	AELE https://www.aeler.com/		
Marianna Levtov, AELER's Head of	Network and Advocacy, is	AELER is a smart composite insulated container manufacturer and lessor that covers		
deeply engaged in the regulatory a	ffairs of the logistics industry.	various ALICE-relevant topics, such as sustainability and emission reductions, digitalisation and logistics optimisation, efficiency and data interoperability, and		
She leads ISO and CEN/CENELEC/ET	TSI standardisation working	more. Working directly with BCOs through a container-as-a-service leasing model,		
groups (Convenor of ISO TC 104/SC	4/WG2 from 2020 & Industrial	AELER is agile and focused on long-term industry benefits, such as increased sustainability and efficiency.		
Data Task Group of CEN/CENELEC/	ETSI from 2023) and would			
strongly support ALICE's efforts to	promote sustainable and			
innovative logistics.				
interoperability within the supply of CTU designs together with the lead sustainable results and not the rap I am keen to contribute my knowled	s to develop IoT and AI technology to increase chain, to reduce CO2 emissions, as well as alternative ling industry stakeholder, leaning on the long-lasting, id commercial benefits. dge and know-how to the work of the TG3 and to bring /CENELEC/ETSI and ISO Groups related to the main			

aice Alliance Logistic through in Euro

	Michael Archer Strategy Development Director	CHEP A Brambles Company	https://www.chep.com/au/en/why-chep
 manufacturing custo My speciality has been from 5 European coulunderstanding both in to ensure a sustainable My current role is iden opportunities to remine I am an active particit Logistics. The activities of TG4 and manage both symptomic s	en the introduction of new services and the expansion of CHEP intries to 28, all of which required collaboration based on the value potential and the necessary commitments to success	operating across Europe mainly in the our blue pallets. As part of this we m points, including every major FMCG customers include all the major gro suppliers; several of their suppliers number of automotive manufacturers We are recognised as one of the mot commitments on our own CO2 for metrics, and offer services to cust	ess reusable packaging management company, e FMCG and Automotive sectors, best known for nanage transportation out of >100,000 collection G retail hub, and deliver to >30,000 sites. Our peery retailers in Europe; many of their biggest of packaging, ingredients and logistics; and a stogether with their Tier 1, 2 and 3 suppliers. st circular companies globally; have science-based otprint (scopes 1,2 & 3) and other sustainability omers that reduce their scope 3 emissions and oth as a shipper and as a pooling service provider.

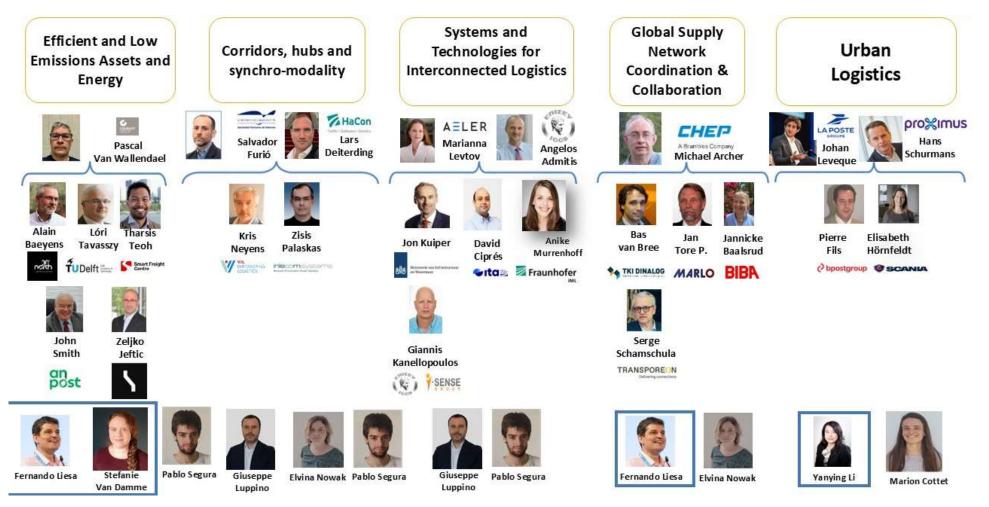
	Johan LEVEQUE Director of R&D		www.laposte.fr
chain management. Currently s numerous successful initiatives	kpert in the application of mathematics, AI, and big data to logistics and supply serving as the Director of R&D at La Poste Group, Johan's expertise has led to s, including the establishment of a cargo bike network across all France's major eference for best logistic project by the French Minister of Ecological Transition, s.	La Poste Group is a prominent postal service history dating back to the 17th century. Of services, La Poste is not just about mail c encompasses banking, insurance, and through its various subsidiaries.	fering a comprehensive suite of ollection and delivery, but also
Johan has done a PhD in Mathematics applied to Supply Chain Management and urban logistics, as well as a Master's degree in Operations Research. His passion for his field extends beyond his professional life; Johan has imparted his knowledge and experience through teaching roles in several prestigious institutions, including IMT Mines, Kedge Business School, HEC Lausanne, and the University of Bordeaux.		delivers to millions of households and bus	nesses nationwide, from urban player in the parcel and express
In addition to his role at La Poste Group, Johan is deeply involved into research and is an Affiliate Researcher at Georgia Institute of Technology's Physical Internet Lab, where he explores hyperconnected city logistics problems. He has also made a mark in the entrepreneurial world as the co-founder of U-ride, a short distance deliveries mutualization platform for shops and restaurant owners and CMC Investments, a venture capita firm focused on investing and nurturing innovative initiatives bringing value and positive impact on society.		The company is also committed to sustain innovating to reduce the environmental commitment extends from its fleet of infrastructure.	impact of its operations. This
•	of urban logistics, deep technical knowledge, and successful track record of is position him as a visionary leader in the field of urban logistics	Recognized for its proactive approach to cha in cutting-edge technologies and digital solu efficiency and customer service. Through group seeks to shape the future of postal ar a significant player not just in France but in	tions to improve operational its strategic initiatives, the d related services, making it



	Hans Schurmans Director of Logistic Operations and member of the Proximus leadership team	proximus	www.proximus.com
digital service provider in multisite retail environmen group. Transforming classic service provider. Previously purchase, commercial an transformation, change man Besides this Hans is <u>respo</u> <u>circularitycirculrity</u> within th On top of the above Hans is	s an expert in urban Logistics and holds positions as ALICE chair of TG5 the steering Group of the Brussels Green Deal and member of the EU	features – bringing customers instantly Proximus' ambition is to become connecting everyone and everything so smarter. Through our best-quality in networks, we provide access anywh services and easy-to-use solutions, as y multimedia content. Proximus transf Internet of Things (IoT), Big Data, Clou with positive impact on people and soc	a digital service provider, people live better and work negrated fixed and mobile ere and anytime to digital well as to a broad offering of forms technologies like the d and Security into solutions

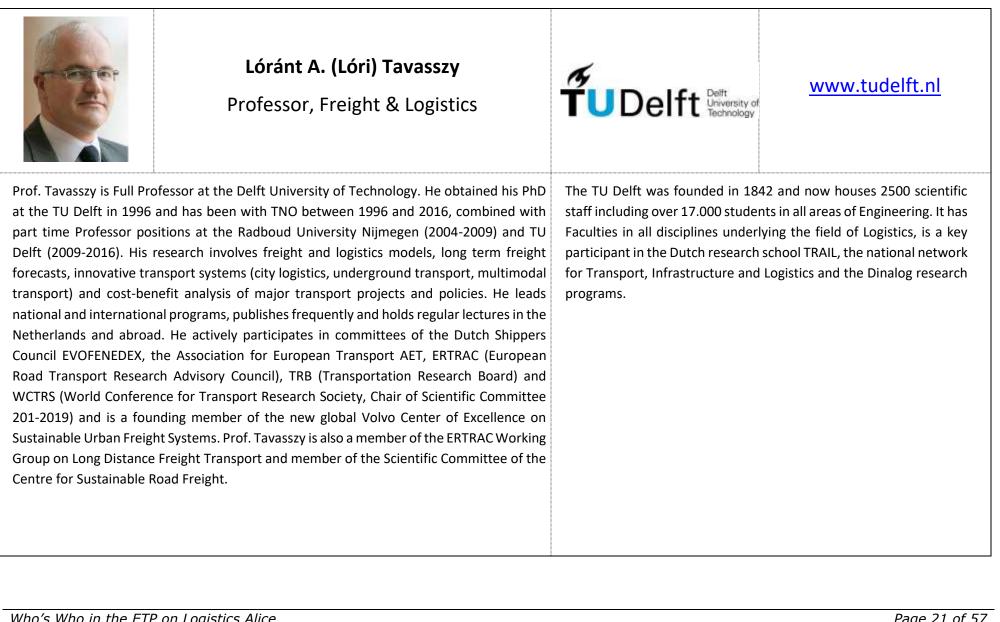
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ALICE Thematic Groups Chairs & Vicechairs



Alain Baeyens Consultant	https://www.linkedin.com/ company/30°north/
 Alain is an independent Supply Chain consultant with more than 25 ye experience. His focus is on Supply Chain optimization, change management training. He is convinced that especially in this age of technology the human remains a key element for a successful supply chain. He is a chemical engineer by education but in1992 he became a supply addict. He held positions in planning, project management, ope management, purchasing, compliance, training, and Supply chain management, is active in Kuwait since 2017. In 2000 he did his first digital project he implemented Vendor-Managed Inv (VMI) systems all over Europe. In 2001 he was part of the e-Supply Solutions team of ELEMICA, the first exchange platform in the Chemical in Ever since he followed the evolutions in the Digital Supply Chain closely. He advocates collaborative sustainable solutions in logistics which can cachieved in a digitized supply network and will eventually lead to the p internet. He is a board member of OTM, the Belgian Shippers association, 	and and factor and supply Chain Advice world wide. In touch with the latest developments, with more than 25 years of experience, we help you to overcome your Supply Chain Challenges. We provide Supply Chain Maturity assessments, TCO analysis, and Gap analysis. We define and support Supply Chain optimization, logistics, purchasing and outsourcing projects. We believe that people are the keystone in the Supply Chain and therefore put great emphasis on change management.
Director of <i>ELUPEG</i> (European Logistics Users, Providers and Enablers Gro	ıp)

in Europe



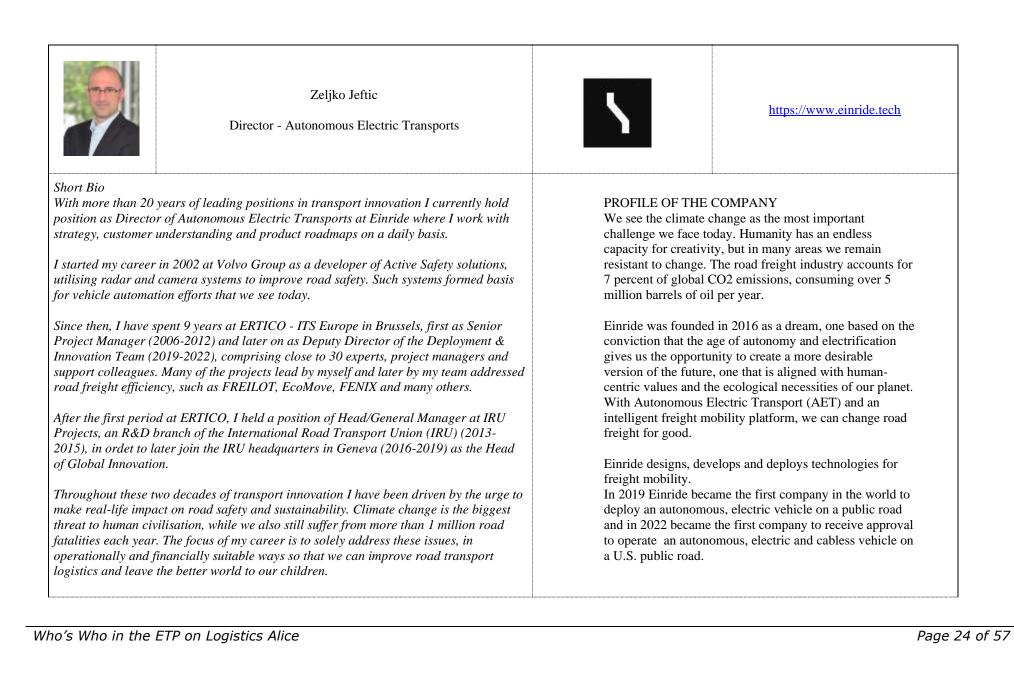
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	Tharsis Teoh Technical Manager	Smart Freight Centre	https://www.smar tfreightcentre.org/ en/
PhD on the topic o logistics. He has we on the topics of tra	ing) holds a MSc. in Transport & Logistics and a f electrification and charging strategies for city orked in academia (TU Delft) and as a consultant nsport policy and decarbonization.	non-profit organization for greenhouse gas emiss transportation. Our goal is logistics industry to track emissions by 1 billion to	ocused on reducing ion from freight to guide the global and reduce its GHG nnes by 2030 and
At Smart Freight Centre, he serves to lead the research on road freight decarbonization topics, such as in the Low Emission Fuels and Vehicles project and the Road Freight Electrification Guidance. His primary interests are in the adaptation strategies needed by shippers and transport operators for the emerging technical landscape of alternative fuel vehicles, the systematic and defensible calculation of emissions reduction, and total cost of ownership of decarbonization solutions.		collaborate with our g quantify impacts, identi advocate logistics decarbo	lobal partners to fy solutions, and

deliveries will be extended to Galway city as well as other urban

and rural locations.

	John Smith Head of Sustainable Infrastructure and Facilities Management	an post	https://www.anpost.com/
Post. John has held this p an apprentice with Guin Technical Manager at Gui Quality Manager at Vecto Property and Facilities Ma Through his role in An Po leads the sustainability to portfolio (over 2m squar charging infrastructure. J	of Sustainable Infrastructure and Facilities Management at An position since 2006, previous to that John started his career as ness in Dublin, where he progressed to hold the position of inness Ireland. Following that he held the role of Services and r Workplace and Facilities Management. John holds degrees in inagement and in Economics. Dest John is responsible for all sustainable infrastructure. John eam, manages the built environment of the An Post property re feet) and is responsible for the roll out of electric vehicle lohn is also the Chair of Post Europe's Green Mobility Forum, postal and logistics organisations.	An Post is Ireland's national postal addresses every working day and me customers every week. An Post through a network of retail offices making An Post one of Ireland's la responsible for delivering the high every home and business in Ire growing their national and intern logistics and mail marketing busi offices they manage more cash th Ireland. An Post are always dive financial and retail services whilst	bre than 1.7 million post office employs circa 9500 people s and delivery service units, argest companies. An Post is est quality postal service to eland, whilst simultaneously ational eCommerce parcels, nesses. Through their retail an any other organisation in ersifying and evolving their continuing to provide trusted
Currently, he is the An F between An Post, Correos Council. Project SENATOF which will manage and op John's current focus is or is ready to be a first add exploring hydrogen as a John has facilitated the tri	working on innovative projects related to property and fleet. Post lead for project SENATOR, an international collaboration (Spanish Postal Service), the city of Zaragoza and Dublin City R, a Horizon 2020 project, aims to develop an online platform otimise freight collections and deliveries in Dublin city. In the transformation of the An Post heavy goods fleet. An Post opter of zero emission HGV technologies and John has begun potential fuel alternative for long-haul vehicles. In the interim al of B100 HVO (Hydrotreated Vegetable Oil) due to commence st will be the first major fleet to test a B100 HVO fuel in Ireland	An Post operates one of Ireland's la they began the electrification of the fleet. Since then, over 1000 e purchased, including Ireland's firs Electric vehicles now make up 28% they introduced emission free delive them the first postal service provide carbon emission delivery status in a expanded emission free deliveries Waterford, Limerick and Cork. By the	argest vehicle fleets. In 2018 eir light commercial transport lectric vehicles have been t 7.5 tonne electric trucks. of the An Post fleet. In 2019 veries in Dublin city, making er in the world to achieve zero a capital city. They have now s to the cities of Kilkenny,



	Zisis Palaskas Business Intelligence Head, Managing Brussels Office	inlecom	www.inlecom.com
director in Business Intelligence and Logistics, in integration tec architectures, agile methods. Int As e-business manager in Deloit Technology Services, focusing or IT strategy and EURO. As manage Services, he managed IT Strate projects for Greek Public Sector, In the past he assumed variou services for betting systems (/ Improvement (Cinsight), busines (CLMS). IT Manager (Kintec) in h team of the Intelligent Shelter projects delivery. He was Techno Software Development, and Co Information Technology Consult Commission, EETT (2007-2009) Technology in the Min. of Econo the theme: With Inlecom he has in the supply chain and transpor SELIS, PROFILE, CORE, ICARGO, E He is a member of UN/CEFACT,	m in 10/2013, leading Research and Development projects, as and Data Analytics. He specialises in the area of Transportation hnologies, information exchanges, data modelling, information ernational Consulting Companies: the & Touche Consulting developed the service line of Information in E-Business B2B services, also managing client engagements for er in KPMG Management Consulting in Business and IT consulting gy, MIS, Financial Business Modelling, and Euro transformation Banks and the Hellenic Post. Greek technology SMEs: s management positions in Greek IT SMEs, including software ATC), business intelligence solutions Financial and Operations is development for a Model Driven Agile Development Platform itech solutions for security, member of the product development solution for antennas sites of mobile operators, and customer ology Director in 01PLIROFORIKI, a large IT SME, leading the R&D, onsultancy activities. Public Sector Advisory Positions: He was and to the President of the Hellenic Telecommunications and Post before the vasion to the General Secretary of Information mics & Finance, GSIS (2002-2004). Recent assignments related to assumed leading research role in reference EU research projects t domain, including cross-border trade: UROSKY, SAFEPOST, ICONET, TRACK & KNOW, CHARIOT, ST4W. project leader of the Buy-Ship-Pay Reference data model (BSP- and published on the 13th of August 2019 t/mainstandards.html)	 INLECOM is a European SME with offices and consultants in Belgium, established in 1996, with the seminal charter of promoting innovat Solutions, INLECOM has since expanded upon these foundational conow an established leader in Digital Ecosystem Platforms & Technoloseed Research and Innovation Centre of INLE dedicated to advare experts in the areas of Mobility, Business Consulting, Software Engi provides strategic knowledge-centric solutions to help private and put to create or strengthen their competitive advantage. Core compete Management Consulting: Business Processes Improvement and Supply Chain, Risks Management, Governance, Compliance, New Management & Patent Filings. Analytics and Integration: Business Analysis, Business Modelling, Fand B2G integration, Information Exchanges, Message Exchanges Windows. Systems and Information Architectures: Public/Private/Hybrid Cl Internet of Things, including innovative business intelligence, big technologies. Moreover, INLECOM is member of: the Big Data Value Association (BDVA) (http://www.bdva.eu/) the Alliance for Internet of Things Innovation (AIOTI) (https://innovation in the mobility, transport, cloud, and big data sectors con and ICT. INLE has established a unique holistic view of the ICT domincluding a library of process models, domain entities, ontologies and eveloped and applied blockchain expertise through projects and in its capabilities in the area of data protection and privacy with an err the coordinator of four high profile H2020 projects, in the areas of I 	tive Information Learning and Communication impetencies over the last 20 years. INLECOM is ologies. INLECOM Group (INLE) is the Brussels- need solutions. With an international team of neering Solutions and Business Analytics, INLE ublic organizations use their unique capabilities ncies include: Transformation, Organisation Excellence for Business Models in Supply Chain, Innovation Key Performance Indicators and Analytics, B2B 5 Standards, Port Community Systems, Single loud Solution Architectures for Big Data and g data analytics, data mining and blockchain aioti.eu/) INLE is dedicated to research and overing policy, strategy, operational processes, ain through an extensive research programme ad client-facing solutions. In addition, INLE has itiatives using this technology, while enhancing phasis on GDPR compliance. Currently, INLE is

Ma	Kris Neyens Inager Internationalization		<u>Home - VIL</u>
	a long track record in change and innovation te collaboration projects in challenging and	VIL is Flanders' sole innovation spearhead cluster membership organization that harbours some (<u>http://vil.be/en/about-vil/vil-members/members/</u>).	
More than 30 years of experience in supp	ly chain innovation.		
	Flanders' sole innovation spearhead cluster	It is the region's reference when it comes to cor logistics. The primary focus lies with projects throug and their subsequent valorisation.	
Kris played a pioneering role in various innovation projects focusing on concepts such as nearshoring, supply chain resilience but also on alternative transport routes and modes such as transcontinental rail transport and autonomous transport. He currently takes on the role of theme manager Hyperloop for Flanders to explore the possibilities for the region to connect with the hyperloop-ecosystem through its core competences and thereby supporting its development.		stakeholders and several brainstorm sessions, the following focus domains were set: Digital Transformation, Green Logistics, Hinterland Connectivity and Urban Freight.	
Kris currently acts as vice-chair in WG2, hubs, corridors and synchromodality at ETP- Alice. BELIEVES IN INTERNATIONALISM, MODERNISM, COLLABORATION AND CREATIVITY		VIL is also increasing its international efforts as this is the overall cluste VIL focuses on co-ordination and collaboration organizations and coaches its cluster members wh projects itself or supports them to directly join vario the active engagement in international The drivers behind this strategy are to provide access to raise to profile of our members, to raise the profile funding and policy.	r objectives. with international cluster ile participating in European us consortia. In this respect, networks is pivotal.

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	Anike Murrenhoff Team Lead Planning and Optimization of Intralogistics Systems (Focus AI) & European Networks	Fraunhofer	www.iml.fraunhofer.de/en/
Anike holds a master's degree in logistics from TU Dortmund University and a master's degree in industrial engineering from Georgia Institute of Technology. She has been a research assistant at Fraunhofer IML since 2017 and is currently leading the team of Planning and Optimization of Intralogistics Systems in the department Intralogistics and -IT Planning. The optimization part of the team focuses on applying methods of artificial intelligence to optimize intralogistics systems, especially autonomous transport systems. Anike is also part of the team for strategic initiatives at Fraunhofer IML, where her focus is on artificial intelligence in logistics, European networks and equal opportunities at Fraunhofer IML.		The Fraunhofer Institute for Material Fle world-wide recognized and first-rate add interdisciplinary networked logistics and The various departments of Fraunhofer for the fulfilment of the wide-ranging an this study. In these innovative fields, Fra fundamental and outstanding work in nu projects and industry projects. This inclu Things«, which is essentially developed logistics and implemented into successf the guideline »Efficiency enhancement and »Industrie 4.0«.	dress for a holistic, d supply chain management. IML cover all competences and comprehensive task for aunhofer IML has done umerous initiatives, research udes the »Internet of by Fraunhofer IML for ul projects in accordance to

	Jon Kuiper Senior Policy Advisor Supply Chain Digitalisation	×	Ministerie van Infrastructuur en Waterstaat	Ministry of Infrastructure and Water Management Government.nl
operations. Jon has with Xerox and Phi provider for a numb leading a start-up blockchain technolo partners. In his cu	ad background in international supply chain held various senior management positions lips and was a CEO of a logistics service ber of years. In the past years he has been in the automotive supply chain, using gy to foster collaboration between network arrent role Jon is focused on the digital businesses active in the logistics field.	the polic Netherla	cy on digitalisation of the s nds. Leading the development	supply chain infrastructure of the towards federative data sharing and



Giannis Kanellopoulos is currently the Unit Leader of Logistics and Maritime at the Institute of Communications and Computer Systems (ICCS). He holds a BSc in Computer Information Systems from the American College of Greece, an MSc in Software Engineering from the University of Nottingham, UK and an MBA from Durham University, UK. In the past, he has been a part-time member of the Faculty of the American College of Greece (Deree College) for six years.

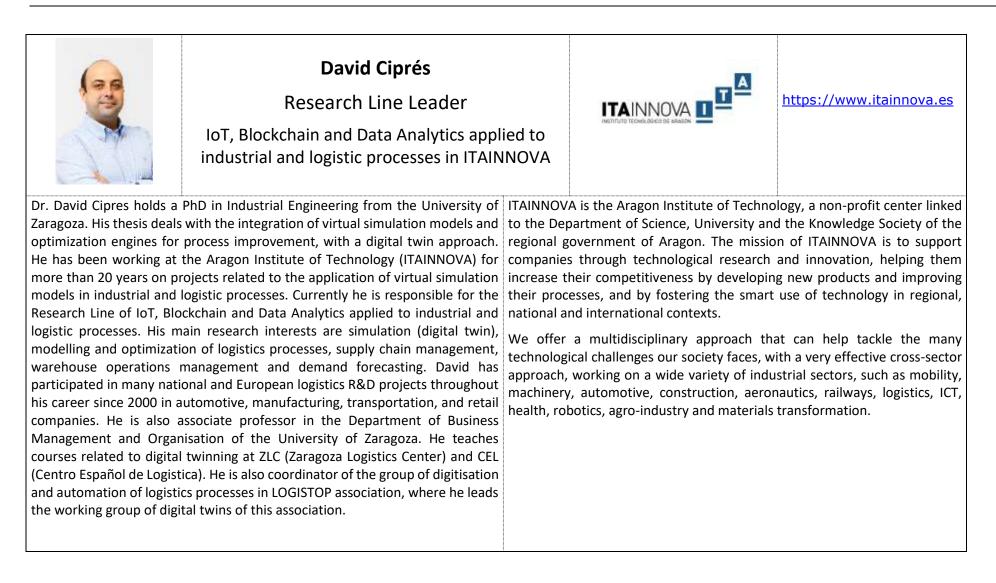
He has more than 20 years of experience in systems analysis, software engineering and data networking. He was the data network architect and project manager for the Athens 2004 Olympic Games and has participated in systems design for several banks and telecommunication organizations. Giannis was a member of the IT team of the Piraeus Container Terminal for 10 years, participating in all major projects of the company related to the design of the port digitilisation and the setup of international logistics services between Europe and China. He has been dealing with EU and nationally funded research projects for over 20 years and he is currently actively involved in seven logistics related projects (PIONEERS, COREALIS, FENIX, MOSES, 5G-LOGINNOV, GREEN-C-PORTS, BOOSTLOG)

I-SENSE is one of the Research Groups of the Institute of Communication and Computer Systems (ICCS) of the National University of Athens in Greece (NTUA). Founded in 2002, I-SENSE Research Group is committed to the highest standards of academic excellence and research innovation in the field of electrical, electronic and computer engineering & technologies.

Research at I-SENSE focuses on Intelligent Transportation Systems, Virtual Environments, Assistive Technologies, Smart Integrated Systems – Sensors, Communication, Platforms, Mobile Networks and it spans across many disciplines such as Mobility, Environmental Studies, Logistics and Supply Chain, Citizen Science, Cybersecurity, Culture and Resilience to address questions of global significance and local relevance. In the above areas, I-SENSE responds to present-day needs, opens up new networks for action, builds synergies and works together with industry to offer a world-class research environment for critical inquiry and scholarly exchange.

With more than 100 highly qualified researchers and having a long history of involvement in EU funded and National research projects – more than 150 completed projects-, our research team produces outstanding research results that contribute to the targets of the European Research Area (ERA). A strong network comprising of more than 300 international partners, valuable players in the research, policy and industry arena offers our team a nourishing environment for continuous growth and support. Technical expertise and knowledge accumulated over the years has often been translated into innovative results.

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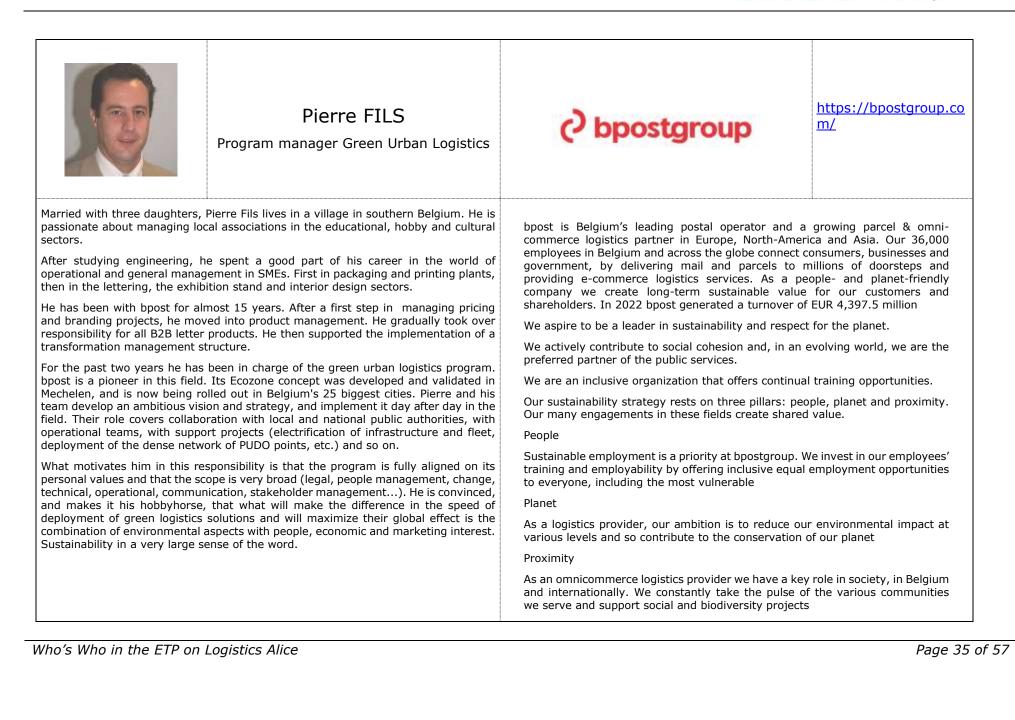
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	Dr. Jan Tore Pedersen , Owner and CEO	MARLO	<u>Marlo.no</u>
engineering and a PhD in Technology (NTNU) and a Barbara. Since the early 1990-ies, development of innovat Noticeable projects are e- Since 2012, Marlo collal Software-as-a-Service sol resources are utilised to th the company MIXMOVE, of Dr. Pedersen is a workin Manager in MIXMOVE. Before founding Marlo, h advanced software syste development in the marit for ships covering all on-b From 1995 to 1998, Dr Pe University of Norway in t	is Managing Director of Marlo a.s. He holds an MSc in Control manufacturing from the Norwegian University of Science and n MSc in Computer Science from University of California at Santa Dr Pedersen has been active in EU and national projects for ive logistics solutions and related information technologies. Freight (DG MOVE) and iCargo (DG CONNECT). borated with 3M, DHL and Gebrüder Weiss to develop the lution MixMoveMatch – aimed to ensure that transportation heir maximum capacity. In 2017, this development led to forming which is now further commercialising the MIXMOVE Solutions. Ing board member in MIXMOVE and holds the role as an R&D is experience includes business and technology development of ems (The Kongsberg Group), and business- and technology ime sector (The Kvaerner Group), including an integrated system board control and navigation capabilities. edersen held a part-time position as professor at the Technical the field of mechatronics. From October 2009 until September professor in logistics at the BI Norwegian Business School.	Marlo is a small, Norwegian con has been involved in EU f development since its establis company and its staff have been 35 EU-funded projects in transp projects have been dedicated to and information exchange. He projects have been focused of maritime cargo handling solution The company has been aiming results of EU-funded projects. Th development of the logistics r that resulted in setting up the 2017. On the way to transfe MIXMOVE, Marlo received t Innovation Price in 2016 and Venture Award in 2017.	unded research and shment in 2006. The involved in more than oort and logistics. Most o management systems owever, some of the in designing ships and is. to commercialise the ne latest example is the management solutions company MIXMOVE in rring all IPRs etc. to he Innovation Radar

	Serge Schamschula Senior Project Manager	TRANSPORE()N Delivering connections	www.transporeon.com
of Linz. 1987 Master of Busine 1987-2000 Several (management. 2000-2010 Independe 2002 (introduction of logistics, etc.). 2010-2018 Head of S Europe (forwarder). 2019-today Member of Leaders Forum". 2018-2020 Strategic M	inistration and National Economics at the University	Transporeon is a cloud-based provi Its transportation sourcing and enable the most experienced networ retailers, goods recipients and carri cloud-based logistics planning soft management software, Transpor opportunities to reduce the number transparency, cut waiting times an end to-end processes. Transporeon aims to put the shi transportation sourcing and mana aims at making collaboration as ea improved collaboration, Transp environment by reducing CO2 const The Transporeon group offers services such as market intellige audit, for example.	management platforms ork of shippers, suppliers, ers in the world. With its ware and transportation reon gives unmatched of empty trucks, improve d enable efficient, digital pper in total control of gement challenges, and isy as possible. Through poreon supports our umption in particular. several complementary

			1
	Jannicke Baalsrud Hauge Research Scientist, Head of BIBA GamingLab	BIBA	<u>www.biba.uni-bremen.de</u>
research scientist & head professor in production Lo from the University of Bra research scientist at the U functional architecture of e BIBA (Bremer institute für is also working at KTH. Fo and managing projects of national and EU level. As a two master courses at to supervising student works application development, supply chain risk manager and simulation applicati Requirements engineering process analysis, and busi several boards, chairing th on serious games, membe board member of Serious advisory board for the v college of Södertälje an Logistics. She has authore	(female, DrIng) works part-time as a d of BIBAGamingLab. She is associate gistics and holds a Ph.D. in Engineering emen. From 2001 to 2003 worked as a lniversity of Bremen, responsible for the -commerce software. In 2003 she joined Produktion und Logistik). Since 2015 she or BIBA, she is currently mainly leading on GBL in Production and Logistics at part of her job for BIBA, she also teaches the University of Bremen, as well as as at all three levels in the field of SG re-engineering, decision-making, and nent. Her main topics are developing SG ons, development of GBL concepts, (IT solutions for logistics, CPS, and SG), ness modelling. Jannicke is a member of e working group IFIP 14.8, IFIP 5.7- SIG er of the Swedish Logistics Cluster, and Game Society. She is member of the ocational education on logistics at the d in the international symposium of d 300+ papers. She has several years of ation, exploitation, and risk manager in	Bremer Institut für Produktion und Logistik GmbH (BIBA) h scientists, PhD-students, and administrative staff. The institute is Bremen, Department of Production Engineering, and educates s and economics (logistics). The research division "Applied Technology" (IKAP) is a multidisciplinary research entity dealing and logistics networks and e-learning, production systems, and and introducing new information technologies production. IKAP methods and tools to support inter-organizational company net research projects BIBA has been involved in have dealt with ICT techno-economic evaluation for companies and comparison ar communication scenarios, (2) system about dynamic network networks, (3) verification and validation of enhanced digital s development of an exchange service for communication in harbo mastering new requirements in globally distributed manufacturin transfer in business process development, (7) development and materials in logistics with the use of the internet, (8) socio-econ- of adapting to information technologies in Europe, (9) e-mol networks ine-logistic Integration of shipping in Europe, (12) transport within the EU. www.biba.uni-bremen.de. BIBA it Kompetenzzentrum Bremen, which brings together numerous co and makes them available to SMEs in a bundled form. In digi supports companies to first identify the individual challenges an The focus of the Mittelstand 4.0-Kompetenzzentrum Bremer enterprises (SME). Although many inquiries come from regional energy, automotive, food and beverages, logistics or marine tech terms of sectors. The Competence Centre offers a range of fi parties. The entire innovation process is covered: from infi digitalization over the opportunity to experience relevant app employees for the digital world through qualifications up to supp Mittelstand 4.0-Kompetenzzentrum Bremen is part of the Initiativ Ministry of Economics and Energy (www.mittelstand-digital.de) i funding initiative Mittelstand 4.	s directly linked to the University of students in mechanical engineering Information and Communication with ICT application in production computer science in different areas designs, develop, and implements works. The national and European and transport: (1) trial about direct d analysis of impacts of different ed organisation on heterogeneous short-range radio applications, (4) ur areas, (5) training engineers for g by the use of ICT, (6) information testing of computer-based training omic analysis and macro-modelling oble testbed for interoperability of ompetence centres, (11) regional integrated solutions for intermodal s part of the Mittelstand 4.0- ompetencies from the entire region talization, the Competence Center nd then find the optimal solutions. n is on small and medium-sized economic focal points such as wind mology, there are no restrictions in ree support services to interested formation about the potential of plications in practice and prepare port during digitalization measures. ve Mittelstand-Digital of the Federal



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	Elisabeth Hörnfeldt	SCANIA	https://www.scania.com/	
Elisabeth Hörnfeldt joint Scania in 2007 and held several positions. Since December 2016 until now she has been working as Project and Innovation Manager at Research and Innovation office. From May 2021 to Sep 2022 TF Head of Innovation, 12 employees +16 in incubation for new business. Her main responsibilities included:		PROFILE OF THE COMPANY		
- Scania process for entrepreneurships Innovation Factory		Scania is a world-leading provider of transport solutions. Together with our partners and customers we are driving the shift towards a sustainable transport system. In 2019, we delivered 91,700 trucks, 7,800 buses as well as 10,200 industrial and marine engines to our customers. Net sales totalled to over SEK 152 billion, of which about 20 percent were services-related. Founded in 1891,		
Collaboration with the start-up arena to accelerate Scania towards the vision of sustainable ransport solutions (Combient Foundray)				
- Explore new opportunities for innovation and research in the area of transport system				
- Support Scania in understanding the changing world that will have an impact on the future of Scania				
that explore how sustainable tran	he is currently the Project leader for the HITS project, an Innovation & Research project hat explore how sustainable transport solution in Cities can be achieved. Collaboration roject with 18 partners founded by Vinnova and Closer (lindholmen.se). he is also the Scania representative in FFI and Closer for transport and mobility services.		Scania now operates in more than 100 countries and employs some 51,000	
She is also the Scania representativ				
She obtained a Master of Science in Chemical Engineering, KTH, Stockholm, with a focus or environmental technology and energy.		is part of TRATON SE.		

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Alliance for Logistics Innovation through Collaboration in Europe

ALICE Members

ALICE membership bringing an holistic approach \rightarrow All key logistics stakeholders represented!			
Type of Organization	Members	EU/International Associations	
Shippers & Retail	P&G L'ORÉAL Proximus CHEP Bersico Colruytoroup University	ESC EPCA GS1 ELUPEG	
Logistics Service Providers, Carriers, Courier and Postal operators, Freight Forwarders & Shipping	CONTRACTOR OF CO	CLECAT	
Ports, Hubs, Real Estate companies, Intermodal terminals & Transport/Energy Infrastructure	Port of Rotterdam Port de Barcelona Po	European EPORT	
Transport and industry vehicles, packaging & material handling	VOLVO SCANIA LOGIFRUIT KION OPONERA U Renault stryker	eucar acea	
Information and Communication Technologies & Consultancy	MARLO ALSIC SLENT SENSORS PRODUCTBLOKS EN GreenRouter & DAC VLn WRBAN emisie Transmetrics Aller OPT 3 BANADORE N CO MIXMOVE Community OF COMPANY OF COM	ERTICO	
Regional & National Logistics Clusters & Associations		Smart Freight Centre	
Research and technology Centers			
European Technology Platforms /PPPs			
Member States and innovation Funding*	Marginary Normalization Department Contraction Marginary Marginar		

*Involved in ALICE Mirror Group



ALICE Secretariat



Fernando Liesa Secretary General



Elvina Nowak Project Manager





Dirk 't Hooft Director finance and



Pablo Segura Junior Project Manager





Yanying Li Head of Programmes



Marion Cottet Project Manager





Indrek Ilves Director IT



Stefanie Van Damme Project Manager & Technical Lead





Nik Delmeire Senior expert, waterway transport & Intermodality



Angjelo Andoni Project Manager





Máximo Martínez Project & members



Mar Vicente Admin & finance Support



Giuseppe Luppino Programme Manager



Yuliya Sahitava Senior Communication & Project Manager Andreea Calin Senior Innovation Manager

Who's Who in the ETP on Logistics Alice

Laura Mata
Policy Monitoring and
Project SupportTomasz Dowgielewicz
Project ManagerAlice Scotti
Project ManagerImage: Project ManagerFernando LiesaImage: Project ManagerAlice Scotti
Project ManagerImage: Project ManagerFernando LiesaImage: Project ManagerAlice Scotti
Project ManagerImage: Project ManagerFernando LiesaImage: Project ManagerAlice Secretary General

Dr. Fernando Liesa is Secretary General at ALICE, Alliance for Logistics Innovation through Collaboration in Europe, The European Technology Platform on Logistics recognized as such by the European Commission in 2013. ALICE is setting up the vision for future logistics and supply management and the research and innovation agenda and roadmaps to progress towards the concept of the Physical Internet.

Fernando holds a PhD by University of Zaragoza (Spain) since 2004. Fernando has worked in the field of knowledge transfer and research management linked to chemical engineering, process industries, manufacturing and lately (+10 years) to logistics and supply chain management. Fernando worked in Zaragoza Logistics Center (one of the MIT Global Scale Network Centers) from 2006 to 2014 as Knowledge Transfer Director; from 2007 to 2014 he acted as General Manager of the Spanish Center of Competence in Logistics, CNC-LOGISTICA and the Spanish Technology Platform on Logistics, Logistop. Fernando worked for ENIDE, Small Consulting and technology enterprise in the field of personal mobility and logistics, from 2014 to 2016.

Dr. Liesa has coordinated and participated in several national and European Research and Innovation projects. Fernando Liesa led the creation of the European Technology Platform in Logistics, ALICE. Fernando cooperated with European Intermodal Research Advisory Council in the definition of the Intermodal Strategic Agenda 2010-2030+, and with European Road Transport Research Advisory Council (ERTRAC) in the definition of the Research and Innovation Roadmap: Sustainable Freight System for Europe: Green, Safe and Efficient Corridors (2011). Fernando is appointed member of the Digital Transport and Logistics Forum launched in 2015 by European Commission (DGMOVE).

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Dirk 't Hooft Director Strategy, Finance and Administration

Graduated in Economics at the University of Rotterdam in 1973, from 1973-1991 held different Management positions in the publishing industry and Agricultural Machinery, from 1991-1997: CEO President of HES Beheer, Rotterdam, holding of terminal handling activities in ports of Rotterdam, Amsterdam, UK, Thailand. From 1997-2002: CEO of Flower Auction Aalsmeer NL From 2002-2013: CEO and President of NDL/HIDC also responsible for research and innovation. From 2008-2011 acting as Innovation Manager of EIRAC (European Intermodal Research Advisory Council). From 2011-2014 coordinator of the CO3 FP7 project on Horizontal Collaboration and Co-founder of CO-Tree.

I am enthusiastic and convinced of the effect of collaboration and coordination on efficiency and sustainability in the supply chain. Dirk 't Hooft is an independent Senior Advisor. At European level, he is active in research and innovation projects and member of the Secretariat and currently Chair of ALICE WG 4 on Supply Networks Coordination and Collaboration. Dirk works also part-time as Senior Advisor Logistics Collaboration for Argusi b.v. and is involved with Argusi in the new H2020 project CLUSTERS 2.0.

Dirk is also Chairman of the Dutch Network on reducing Postharvest Food losses in developing countries.

Dirk is experienced in the management of innovation projects, is able to match people and organizations, and has a broad international experience.





Yanying Li

Head of Programmes and Knowledge Management TG5 Programme Coordinator

Dr. Yanying Li is an experienced advocacy professional, project leader and consensus builder with more than 10 years' experience in engaging with international stakeholders, EU policy analysis and advocacy, strategy development, project management and fundraising.

Yanying holds a PhD in Transportation Engineering from the University of Southampton, UK, and a Master degree in Civil Engineering from Tsinghua University, China. She worked as Liaison officer at the secretariat of Global Covenant of Mayors for Climate and Energy (GCoM), funded and co-chaired by Mike Bloomberg, where she was responsible for liaison with UN Agencies, EU institutions, city networks, and NGOs to advance cities' climate action. From 2008 to 2017 she worked as Senior Manager at ERTICO - ITS Europe, where she led several ECfunded international cooperation projects working with cities from Europe, East Asia, the Middle East, and Latin America on implementation of sustainable urban mobility and logistics policies and technologies. Prior to joining ERTICO, she worked as Research Fellow at the University of Southampton.

Yanying has a large number of publications including a book chapter 'The Role of Public Authorities in the Development of Mobility-as-a-Service' in "The Governance of Smart Transportation Systems", published by Springer.

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Graduated from KEDGE BS in Master in Science of International Business, I had the opportunity to discover all aspects of businesses with a real interest for logistics and supply-chain. After several experiences in marketing, communication and business development, I joined Euralogistic in 2016 as EU projects and partnerships officer, a role which I assumed for 2 years and half. During this period, I had the great opportunity to manage the massification project (collaboration methodology among shippers) in the frame of the H2020 Clusters 2.0 project as a task leader. In parallel, I was also active in Alice as the European logistics clusters referent inside the Mirror Group and also in different working groups. On July 2019, I worked as an external consultant for the Clusters 2.0 project for leading a work package dedicated to multimodal freight transport and its digitalization with P&G until May 2020. On September 2020, I came back in Euralogistic as international project manager for the development of the "International campus of green logistics and supply chain" and on the international promotion of Euralogistic. Throughout these multiple experiences in logistics and supply chain, I get a better picture of logistics challenges and issues. Regarding my experience in multimodal freight transport and collaboration in supply chains, I joined the TG4 as vice-chair. After those several experiences, I am fully aware of the urgent need to change the logistics paradigm towards a more sustainable system through collaboration and digitalization.

Now, as project manager in the strong community of Alice, I will take the lead of different EU projects with a focus on the modal shift and collaboration. I will also coordinate the TG4 for supporting activities and fostering cross-fertilization with other TGs.

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Stefanie Van Damme works as a project manager and technical lead at ALICE, with the focus on zero emission and automated transport.

She graduated as Master of Science Bioscience Engineering from the University of Ghent in 2012 and started a joint PhD at the Vrije Universiteit of Brussels and the Université Catholique de Louvain afterwards. The topic of her PhD comprises the combustion kinetics of biofuels and life cycle analysis of advanced biofuels production. She also specialised in thermodynamic modelling.

In 2018, she joined Colruyt Group as a project engineer R&D and worked on several zero emission truck demonstration projects and the realisation and design of hydrogen refueling stations. She also worked on total cost of ownership calculations of zero emission trucks, both battery and fuel cell electric. These calculations and the related assumptions, sparked her interest how the renewable energy transition will alter the energy market and assets.



Máximo Martínez

Project & members support

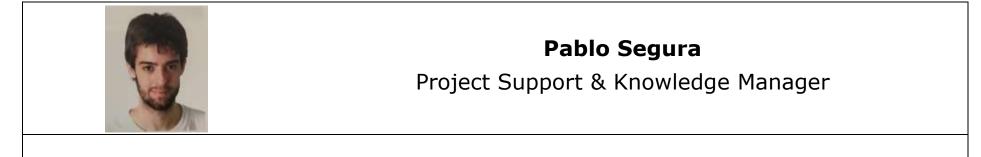
I have always spent my professional career in the Research and Innovation in Supply Chain field. Always driven by the fact that my work could have a direct impact on shaping a more sustainable and efficient European logistic system.

Although my background is Economics I will soon specialize in Logistics. From there, working first at ITENE (Spain) and lately in Procter & Gamble (Belgium)

I have been on the technical lead of several EU projects always related to the field of Supply Chain but with a high component of "green/sustainable logistics": *MODULUSHCA*: standardization of load units. Highlight the lobbying component of this project as it involved European standardization organizations and worldwide. -*TRANSFORMERS*: Creation of the truck of the future, etc.

My personality type; in fact, it is one of the more common ones. ESFJs make up about 9-13% of the general population. As extroverted, sensing, feeling, and judging individuals, I am known for my warm, caring nature and strong sense of responsibility in a nutshell, I care about relationships. My strengths: Loyal and reliable, Strong personal skills, Practical and organized (I must claim that I don't agree that much with this in my case as I am a bit chaotic). My weaknesses: Approval-seeking, Inflexible and traditionalist, disregard their own feelings and needs.





Pablo Segura is Project Support and Knowledge Manager at ALICE.

Pablo completed a Bachelor's degree in Industrial Technologies Engineering at the University of Zaragoza in 2020 by presenting his final project "Analysis of the technical and operational capacity of a combined semi-trailer rail transport service between the port of Algeciras and Zaragoza".

Studying a Master's in Direction and Management of freight transport at the University of Zaragoza was the next logical step as Pablo's interests in transport and logistics grew. While studying he worked as a research collaborator on a DUOTRAILER/EMS project.

In 2021 he completed his Master's by presenting his final project "Definition, deployment, measurement and associated action plan of transport planning indicators".

Since 2022 Pablo has been working for "ALICE" as Project Support and Knowledge Manager, providing support to the first three Thematic Groups and managing the webpage and Knowledge Platform.





Mar Vicente

Alice Secretariat Support

Mar Vicente is Research Office Assistant at Zaragoza Logistics Center giving general support to the Research Office and since September 2018 gives support to the ALICE Secretariat. Prior to that, she acquired very large professional experience in different SMEs with national and international profiles. She obtained her Vocational Education and Training in Business Administration on 2007 and obtained a strong experience carrying out different management activities.

She has developed her career at ZLC since 2008, and supported the Spanish Technology Platform in Logistics, Intermodality and Mobility, LOGISTOP, managing the Administrative Secretariat. In addition, she supported ALICE Secretariat from 2011 till 2015, first during WINN European project execution period, and later on after the Platform was officially launched in 2013. She also acted as Secretariat at the National Competence Center in Logistics – CNC LOGISTICA.





Marion Cottet

Project Manager

Marion Cottet is a project manager on urban logistics at ALICE.

She graduated from Institut National des Sciences Appliquées de Lyon (INSA Lyon) as an energy and environment engineer.

In 2020, she joined CEREMA, the French public agency for environment, mobility and urban planning studies. She worked on the national program InTerLUD, helping French cities to build and implement their sustainable urban logistics plans, with strong public-private collaboration. She also produced various resources on urban logistics and e-commerce for cities.

In 2023, Marion joined ALICE to take the lead on EU projects focused on urban logistics and work on ALICE Urban Logistics Thematic Group (TG5) projects.

Marion speaks French, English, Portuguese and has some notions of Spanish.

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Yuliya Sahitava Senior Communication & **Project Manager**

Yuliya Sahitava is a communications professional with over 15 years of rich experience in multicultural environments, with a deep passion for innovation and digital empowerment. With a creative and results-oriented approach, she excels in project management, B2B communications, internal communications, event management, change communications and stakeholder engagement.

Before joining ALICE, Yuliya was Communications & Project Manager at the European Inland Waterway Transport Platform. There she demonstrated her ability to develop and implement comprehensive communication strategies and successfully organise several high impact events.

Her expertise also extends to EU-funded project management, where she was involved in the coordination of Horizon Europe's ReNEW project, fostering collaboration and ensuring the smooth flow of information within the consortium. She also led the communication and dissemination activities of the IW-NET project.

Prior to European Inland Waterway Transport Platform, Yuliya managed the Events Department at Business Solutions (advertising agency). She managed budgets, negotiated contracts, and developed comprehensive communication strategies for projects. Earlier in her career, she held positions such as Corporate Communications Manager at AGC Glass Europe and Communications Manager at Newton 21 Europe. In these roles she led internal communications initiatives, managed corporate websites and launched a successful corporate innovation programme. Yuliya's academic background in Online Marketing, European Integration and Development, Project Management training coupled with her mastery in International Economic Relations, lays a solid foundation for her professional endeavours.

Logistics Innovation through Collaboratio in Europe



InBev). Recognized program / project manager and leader with experience in R&D, Portfolio Management, Logistics, Technology, but first of all Team Leadership, I have successfully led and delivered projects in innovation, manufacturing, packaging, process transformation, business intelligence, process mining, digitalization and logistics technology. I am an engineer by formation and I have a PhD from "Politehnica" University of Bucharest, Romania and Max Planck Institute in Mainz, Germany.

I am thrilled to be part of ALICE and contribute to the future of Logistics! My experience in corporate environment, in Logistics operations and Logistics technology will bring the innovation customer's perspective to these very exciting projects. I am passionate about creating value for all stakeholders and advancing together the field of Logistics and Supply Chain in general to a greener, more sustainable future.

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building and leading successful teams. Throughout his career, he successfully led a variety of consulting and research projects, which have focused on streamlining distribution networks, enhancing transportation processes, and implementing industry standards. His background in management has provided him with a wealth of knowledge and expertise in managing supply chain departments, acquiring and executing projects, and leading international project teams. Tomasz served as an academic lecturer and have been a speaker at various domestic and international industry and research conferences.

As a project leader Tomasz always keeps in mind long term goals that support the business and program objectives. This made it possible to market projects' achievements turning them into products, also in the area of Physical Internet where increased operational capacity of nodes is the key. Joining Alice he will pay particular attention to the value of research and policies for business development.

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Giuseppe Luppino Program Manager

TG2 Program Manager (Corridors, Hubs and Synchromodality)

TG3 Program Manager (Systems and Technologies for Interconnected Logistics)

Giuseppe graduated in Business Administration from the University of Bologna, Italy, and holds a Master in Business Administration (MBA) with a focus on Economics and Management from Bologna Business School. He is an experienced EU Project Manager with a proven track record in the transport sector and public policy development. Giuseppe served as Head of Unit for European Projects at the Emilia-Romagna Regional Institute for Transport and Logistics (ITL). He is proficient in innovative transport solutions, sustainable development, analytical skills, product development, international relations, and proposal writing.

Always fascinated by innovation, he has proposed activities and pilot projects in the field of innovative and green transport. He has managed more than 30 projects in recent years at ITL and currently holds the presidency of OPEN ENLoCC, the European Network of Logistics Competence Centres, composed of 16 of the most successful Logistics Competence Centres at the regional level in Europe.

Giuseppe was part of successful proposals in the field of urban logistics, such as DISCO, URBANE, TRACE, and NOVELOG, and initiatives and projects on critical infrastructures, reduction of food loss, and new concepts for recycling batteries like PRECINCT and TRANSCEND, ZEROW, Free4Lib, and others.

He has strong expertise in writing and developing proposals for INTERREG funding programmes such as Interreg Central Europe, Interreg Italy-Croatia, and Interreg Adrion. He possesses strong skills in the complete management of these projects from both technical and financial perspectives.

Since 2017, he has also been the representative of ITL as ALICE member, and has been involved in several thematic Groups.

Working remotely from Bologna, since June 2024, Giuseppe has been a member of the ALICE Secretariat, covering the role of Program Manager for two important thematic groups: TG2 Corridors, Hubs and Synchromodality, and TG3 Systems and Technologies for Interconnected Logistics. He is a problem solver, loves technology, and is passionate about soccer and tennis!

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Angjelo Andoni Project Manager

Angjelo Andoni holds the position as the Project Manager for ALICE's Thematic Group 1 (Efficient and Low Emission Assets and Energy). In this role, he oversees the ZEFES and MODI Projects, which promote fleet electrification and automated transport while emphasizing energy-efficient and low-emission solutions within European logistics.

He holds a Master's degree in International Business Management from ICHEC Brussels Management School, with a thesis focused on "The Impact of Cognitive Logistics Operations in the Postal Industry". His specialization encompasses logistics and sustainability. Before joining ALICE, Angjelo worked at PostEurop, where he coordinated a variety of EU-funded initiatives targeting logistics and supply chain management in the postal sector, enhancing the safety of postal infrastructure, and developing effective stakeholder engagement strategies. Additionally, he has extensive experience in projects designed to promote digital and green skills within the postal industry, contributing to sustainable logistics and social inclusion.

Angjelo's expertise in project management, collaboration with stakeholders, and sustainable logistics aligns with ALICE's vision for a resilient and ecofriendly logistics landscape across Europe.



Nik Delmeire Senior expert, waterway transport & Intermodality

Born in 1959 and graduated at University Antwerp in 1981 with a degree in " Applied Economic Sciences" followed by and MBA in 1982 from the University of Leuven (Belgium).

After the mandatory military service I joined AGFA GEVAERT a Belgian Multinational selling products and services related to imaging (photography, printing, radiology,..).

The first 10 years I was active in procurement and after that I switched to "Supply Chain". Over the years I had the opportunity to be active in following fields:

- Digitalisation of shipping related admin as well as Business Process Re-engineering
- Global Transportation (all modes)
- Warehousing
- Customs
- Inventory Management

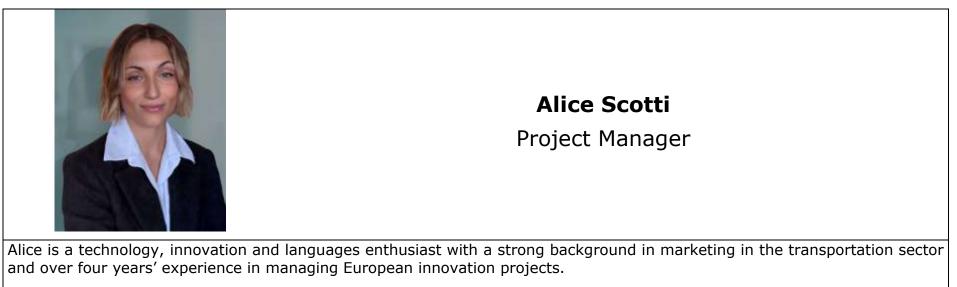
I also had the occasion to lead and/or participate in international projects:

- Set up new distribution model for Europe (from replenishment to direct delivery)
- Global Purchasing Contracts for Maritime Shipping (then still under the Bayer umbrella since AGFA was part of Bayer)
- Supply Chain re-engineering in USA, South America, South Africa and another South namely Korea

I also represented (since 2008 and on a voluntary basis) AGFA in a Belgian Association called OTM (association of Transportation Managers). This gave me in 2014 the chance to leave AGFA and work for ESC (European Shippers' Council) of which OTM was member. As Sec Gen I stayed till end of 2018. After that I became coordinator of the newly Established EU-IWT-P a foundation representing the interests of owners and operators of barges/vessels transporting goods/people on European rivers/canals/... I stayed until 30/6/2024.

It was thanks to my role in ESC that I got introduced to projects funded by the EU and to ETP-ALICE. In 2015 I started to take up roles in ALICE....

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She holds a Master's Degree in International Management to China from Ca' Foscari University of Venice, graduating with honors, and was awarded two scholarships to study in Asia in China (1 year) and Taiwan (1 semester). She have specialized herself in logistics innovation through an intensive course hosted by Venice International University (VIU) and have been working on European projects mainly focused on digitization, synchromodality and energy transition.

In her past role as an Innovation & Marketing Manager at Adriafer Group (100% subsidiary of the port of Trieste), she had successfully managed a team of three, leading scouting activities for European calls for proposals and coordinating project partnerships. Her experience includes submitting and winning five co-funded projects in 2023 alone on programs such as HORIZON, INTERREG and PR FESR.

Working for COSELAG and Interporto di Trieste S.p.A (both are companies controlled by the Port Authority of Trieste), she specialized in consultancy for the management and coordination of ICT/sustainability focused projects, identifying funding opportunities, developing project ideas, aligning them with strategic objectives, and liaising with stakeholders and project partners.

She joined ALICE in 2024 and is now working as project manager in the Efficient and low emission assets and energy thematic group (TG1), delving into sustainable logistics and energy transition towards zero emissions.